GALDERMA

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Q1 2024 trading update

Forward-looking statements

Certain statements in this Presentation are forward-looking statements. Forward-looking statements are statements that are not historical facts and may be identified by words such as "plans", "targets", "aims", " believes", "expects", "anticipates", "intends", "estimates", "will", "may", "continues", "should" and similar expressions. These forward-looking statements reflect, at the time, Galderma's beliefs, intentions and current targets/aims concerning, among other things, Galderma's results of operations, financial condition, industry, liquidity, prospects, growth and strategies and are subject to change. The estimated financial information is based on management's current expectations and is subject to change. By their nature, forward-looking statements involve a number of risks, uncertainties and assumptions that could cause actual results or events to differ materially from those expressed or implied by the forward-looking statements. These risks, uncertainties and assumptions could adversely affect the outcome and financial consequences of the plans and events described herein. Actual results may differ from those set forth in the forward-looking statements as a result of various factors (including, but not limited to, future global economic conditions, changed market conditions, intense competition in the markets in which Galderma operates, costs of compliance with applicable laws, regulations and standards, diverse political, legal, economic and other conditions affecting Galderma's markets, and other factors beyond the control of Galderma). Neither Galderma nor any of their respective shareholders (as applicable), directors, officers, employees, advisors, or any other person is under any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. You should not place undue reliance on forward-looking statements, which speak of the date of this Presentation. Statements contained in this Presentation regarding past trends or events should not be taken as a representation that such trends or events will continue in the future. Some of the information presented herein is based on statements by third parties, and no representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, reasonableness, accuracy, completeness or correctness of this information or any other information or opinions contained herein, for any purpose whatsoever. Except as required by applicable law, Galderma has no intention or obligation to update, keep updated or revise this announcement or any parts thereof.

1. Highlights

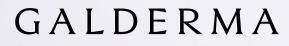
- 2. Business update
- 3. Trading update & outlook
 - 4. Q&A and final remarks



Flemming Ørnskov, M.D., MPH Chief Executive Officer



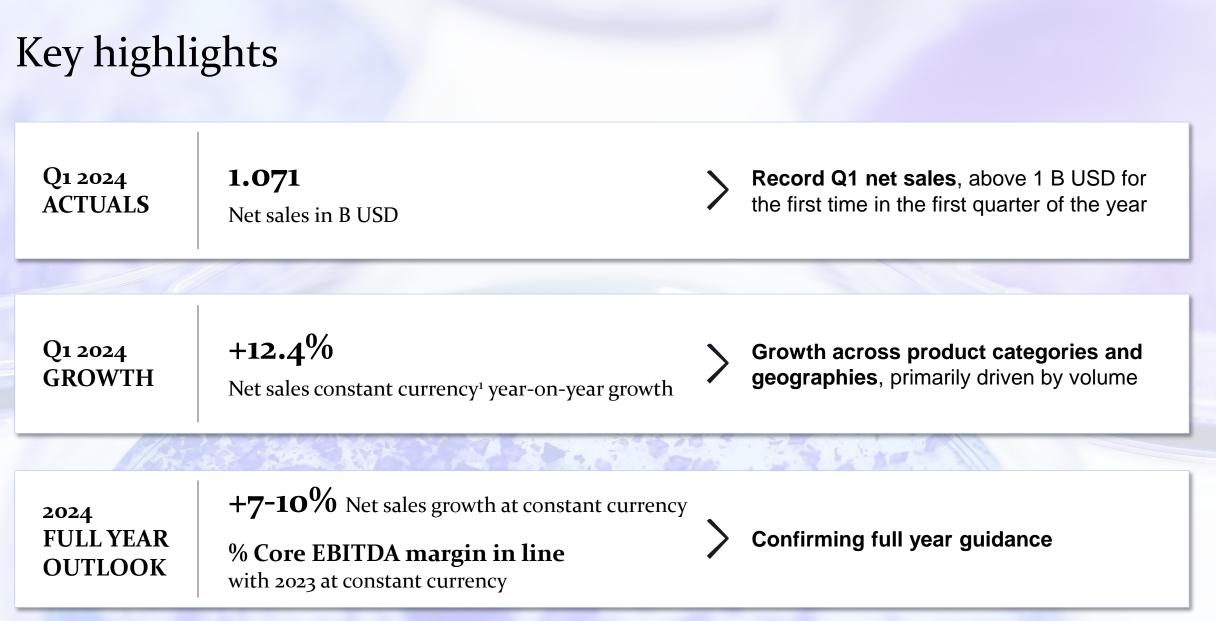
Thomas Dittrich Chief Financial Officer



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Highlights

1.

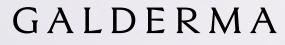


1. Constant currency year-on-year growth means the annual growth rate of net sales, excluding the impact of exchange rates movements and excluding hyperinflation economies. The impact of changes in foreign exchange rates are excluded by translating all reported revenues during the 2 periods at average exchange rates in effect during the previous year – applies throughout the document

Strong net sales growth in Q1 2024

Constant currency year-on-year growth

| INJECTABLE | AESTHETICS | DERMATOLOGICAL SKINCARE | THERAPEUTIC DERMATOLOGY | GALDERMA |
|---|---------------------------------------|----------------------------|--|--|
| +19.3% | | +8.4% | +4.1% | +12.4% |
| NEUROMODULATORS +20.4% | FILLERS & BIOSTIMULATORS +18.2% | | | Volume as the primary growth driver |
| Dysport. (abobotulinumtoxinA) Azzalure | Restylane | Cetaphil | CRACEA* Creation Constrained C | +16.5% |
| Alluzience [®] Botulinum taxin type A | S SCULPTRA® | by GALDERMA | BENZAC" DIFFERIN' LOCERYL | + 6.4 % u.s. |



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2.

Business update

Galderma as a 'self-care' category leader in dermatology



DERMATOLOGICAL SCIENCE **& STRONG CONSUMER HERITAGE**

ONLY SCALED COMPANY FULLY DEDICATED TO DERMATOLOGY

GLOBAL INTEGRATED COMMERCIAL PLATFORM

CONSUMER-CENTRIC BUSINESS WITH DIGITALLY-ENABLED EXECUTION

Proven strategy driving consistent and sustainable results

Competing in the attractive & high-growth dermatology market, proven resilient & poised for continued high growth

~7% mid-term growth outlook of dermatology market¹

Unique integrated dermatology strategy, driving competitive differentiation through three strategic pillars

Broadest portfolio with leading science & innovation

Global scale with omnichannel execution excellence Market-leading education & services

Phase 1 (2019-2023): Established a scalable integrated dermatology platform & fueled sustainable growth, run as a public company Phase 2 (2024+):

Execution of a proven strategy to drive consistent above-market growth & attractive margin expansion, further bolstered by differentiated biologic entries

1. Galderma internal analysis leveraging various market sources, based on the 2023-2027 growth of Galderma's addressable market (i.e., Injectable Aesthetics, Dermatological Skincare and Therapeutic Dermatology)

Galderma's leading dermatology platform – Q1 highlights

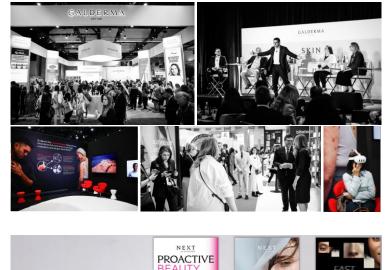
BROADEST PORTFOLIO WITH LEADING SCIENCE & INNOVATION



GLOBAL SCALE WITH OMNI-CHANNEL EXECUTION EXCELLENCE

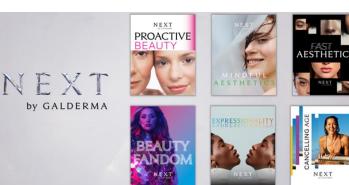


MARKET-LEADING EDUCATION & SERVICES





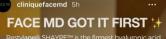




Delivering differentiated innovation & progressing the pipeline

GALDERMA

Restylane[®] SHAYPE[™] launches in Canada



Restylance: SHAYPE^{IIII}'s the firmest hyaluronic acid injectable available, designed for deep injection onto bones and providing a bone-mimicking effect to shape the lower face.

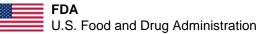


| Res | fy | lane |
|-----|----|--------|
| | / | SHAYPE |





Nemolizumab





Regulatory filing acceptance in the U.S. and the EU ______ in prurigo nodularis and atopic dermatitis

| Nedriva | Dermatology | Medscape |
|------------------|-----------------------|---|
| HCP Live* | | ing interesting in the second |
| ENDPOINTS I | NEWS MEDPAGE TODAY | FirstWord PHARMAO |

"Nemolizumab: A Potential Game-Changer in Dermatology"

Nedriva 🔨

"Galderma trumpets durability ahead of FDA decision" ENDPOINTS NEWS

Q1 HIGHLIGHTS

Cetaphil campaign activations surpassing 5 billion impressions



Strong presence at global medical congresses

IMCAS WORLD CONGRESS

INTERNATIONAL MASTER COURSE ON AGING SCIENCE





AMWC

Aesthetic and Anti-Aging Medicine World Congress





AAD ANNUAL MEETING

American Academy of Dermatology







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3. Trading update & outlook

Record quarter and strong start to 2024

Q1 2024

Net sales in USD

Constant currency growth

+12.4%

GALDERMA

1,071 M

Reported growth

+12.3%



Injectable Aesthetics

| - | 3 M 0.4% | 248 M +18.2% |
|----------------|-------------|---|
|)⁄0 +20 | 0.4% | +18.2% |
| | - | 11004/0 |
| 0∕0 +20 | 0.5% | +17.0% |
| | - | 20.5% → → → → → → → → → → → → → → → → → → → |



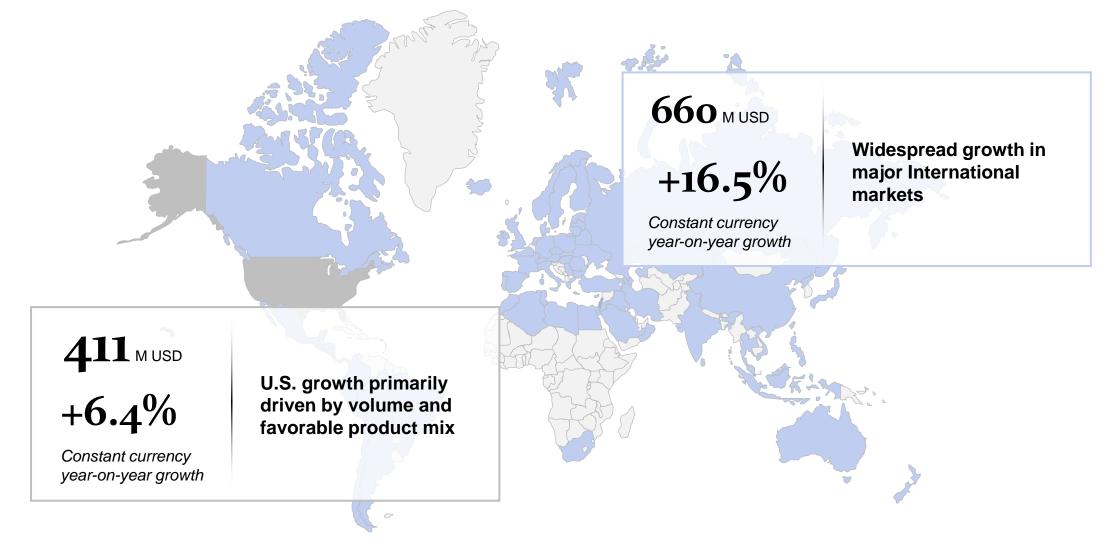
Q1 2024 DERMATOLOGICAL SKINCARE 351 M Net sales in USD +8.4% **Constant currency growth** +7.9% **Reported growth**

Growth driven primarily by volume and favorable product mix



Q1 2024 THERAPEUTIC DERMATOLOGY 209 M Net sales in USD +4.1% **Constant currency growth** +5.2% **Reported growth** Growth driven primarily by volume

Q1 2024 net sales growth headlined by strong performance across International markets



2024 full year outlook

CONFIRMING FULL YEAR GUIDANCE



 \checkmark

+7-10% net sales growth at constant currency

% Core EBITDA margin in line with 2023 at constant currency

GALDERMA

Closing

Q&A and final remarks



Strong start to 2024, with growth in attractive markets enabled by Galderma's unique integrated dermatology strategy

Record Q1 net sales of 1.071 B USD, above the 1 B USD mark for the first time for a first quarter

+12.4% Q1 net sales constant currency year-onyear growth, with growth across product categories and geographies, primarily driven by volume

Confirming 2024 full year guidance, of +7-10% net sales growth at constant currency and % Core EBITDA margin in line with 2023 at constant currency



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